



**GIG**  
CYMRU  
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WALES

Bwrdd Iechyd Prifysgol  
Bae Abertawe  
Swansea Bay University  
Health Board

Cadeirydd/Interim Chair: **Emma Woollett**  
Prif Weithredwr/Chief Executive: **Mark Hackett**

**gofalu am ein gilydd, cydweithio, gwella bob amser**  
**caring for each other, working together, always improving**

**Pencadlys Bwrdd Iechyd Prifysgol Bae Abertawe**

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**Swansea Bay University Health Board Headquarters**

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Rydym yn croesawu gohebiaeth yn y Gymraeg ac yn y Saesneg. We welcome correspondence in Welsh or English.

Dyddiad / Date: 1<sup>st</sup> March 2021

**PERSONAL**

Len Richards  
Chief Executive  
Cardiff & Vale UHB

Sent via email to [edward.hunt@wales.nhs.uk](mailto:edward.hunt@wales.nhs.uk)

Dear Len

***Shaping Our Future Hospitals Programme***

*I am pleased that our organisations are working well together to develop a coherent plan for tertiary services in South Wales in line with WHSSC commissioning plan, to ensure that we can provide the best possible access to patients, secure the best clinical outcomes and ensure services are sustainable into the future. This work is important to inform the clinical services plans and associated infrastructure plans in our organisations are developing.*

*We fully support the work you are doing to develop the Cardiff and Vale Future Hospitals Programme -. The programme has many similarities with our programme business case which is currently being completed, which like the Cardiff and Vale PBC, has at its centre the need to redesign clinical services. We can see real value in continuing to collaborate as both organisations develop these plans over the coming months to ensure that we share learning and dovetail our plans where it makes sense to do so.*

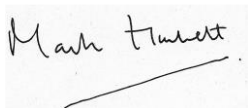
*We also believe that there is an exciting opportunity to work together as we develop the elements of our plans which relate to increasing our contribution to the academic health and life sciences in South Wales to not only benefit patients in the region but to contribute to economic growth, which will be even more important in the reconstruction post COVID.*

I would personally value some time to go through the proposals in more detail.



*Thank you for sharing with details of the Programme Business Case at our last Partnership meeting. I know our teams continue to meet to share plans and we look forward to continuing to work with you on this exciting programme.*

Yours sincerely

A handwritten signature in black ink that reads "Mark Hackett". The signature is written in a cursive style and is positioned above a horizontal line.

**Mark Hackett**

**Chief Executive**

