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01 March 2021
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01443 744803 Paul.Mears@wales.nhs.uk Chair and Chief Executive

Mr Len Richards Chief Executive Cardiff and Vale University Health Board Woodland House Maes y Coed Road Cardiff CF14 4HH

Dear Len

Thank you for your letter updating us on the development of Shaping Our Future Wellbeing Our Future Hospitals Programme. We understand the challenges facing Cardiff and Vale UHB in terms of the drivers for change - essentially the need to redesign clinical services to reflect current and future demand, reflecting the rapidly evolving nature of treatments and technologies, and to have the right infrastructure in place to deliver those services.

Building on the partnership we have established between our two organisations, I believe there is an opportunity to continue to work together as we develop our respective strategic plans, identifying the opportunities to develop collaborative service approaches where this is in the best interest of patient outcomes and service sustainability. We share your aspiration for improving health outcomes and reducing the health inequalities in our communities and will be articulating this population health message in our Integrated Health and Care Strategy in the coming months. Further strengthening our shared learning will only benefit us both. We recognise the significant opportunities that exist, as outlined in your PBC, to develop the academic health academic and life science sector which has the potential to significantly benefit the economy in South Wales.

We are keen be involved with your programme of work as you move into the next stages, having submitted the PBC to Welsh Government, and wish to support you in this endeavour. We see there being wide reaching opportunities for the populations of Cardiff and Vale and Cwm Taf Morgannwg and across the whole of South Wales though the delivery of this complex programme.

Kind regards.

Yours sincerely

**Paul Mears** 

**Prif Weithredwr/Chief Executive** 

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