

Ref	Risk Description (1)	Inherent Risk (2)			Risk control measures/ proposed mitigating actions (3)	Residual Risk (4)			RAG Change from last time (5)	Proximity (6)
		I	L	O		I	L	O		
P5	<p>Resilience (Major Emergencies) If we fail to provide leadership to ensure Wales is prepared for and resilient to the full range of national hazards and threats, including pandemic influenza, terrorism, major flooding, severe weather and Ebola, then there is a risk to the health and well being of the citizens of Wales.</p>	5	4	20	<p><u>Controls</u></p> <ul style="list-style-type: none"> • Comprehensive, tested governance structure in place, including Wales Resilience Forum and Civil Contingencies Group supplemented by established links with responder agencies through Local Resilience Fora. • Co-ordination role of the WG established under the Pan Wales Response Plan (fully tested during the NATO Summit and the FBU strikes). • Physical infrastructure in place to support the WG role with co-ordination centres in Cardiff and Merthyr. • Arrangements in place to resource the corporate WG response to emergencies including SCS on-call arrangements and volunteer recruitment and training programmes. • Ministerial agreement to UK Influenza Pandemic Preparedness Strategy 2011 and DHSS investment in stockpile of health countermeasures. • WG led Pandemic Influenza Group meetings to co-ordinate multi-agency pandemic influenza planning. • Wales Health and Social Care Influenza Pandemic Preparedness and Response Operational Guidance issued with a Social Service checklist added. • Revised Multi-Agency Pandemic Influenza Guidance issued to LRFs in August 2013. <p><u>Further Mitigating Actions</u></p> <ul style="list-style-type: none"> • Enhanced accredited training programme for SCS with tactical level training for other staff being developed. • A corporate resilience project is in place to take forward 	4	3	12	↔ Amber	Grey

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					<p>recommendations of Business Group and IAS to further improve emergency response.</p> <ul style="list-style-type: none"> • Lessons learnt from recent pandemic flu and coast flooding exercises to be implemented to develop further the co-ordination role of WG. • DGs to monitor national risks and provide specific Wales guidance, particularly for pandemic influenza. • Introduction of an all-Wales Lessons identified processes to ensure that recommendations from de-briefs are implemented. • CMO led team providing oversight of EBOLA Wales health preparedness – training and testing undertaken and meetings of the 4 Health Ministers held. • Maintaining national health countermeasures stockpiles for current threats and hazards, including for a pandemic with a 50% clinical attack rate. 					

Notes:

- (1) Risk description including cause and consequence in the “If” ... “then” format.
- (2) Inherent risk score - Exposure arising from a risk before any action has been taken to manage it.
- (3) Include measures already in place and future actions if known. Only actions in place can be used in determining the residual score.
- (4) Residual risk score - Assessment of risk with control measures implemented.
- (5) RAG status – **Red**, **Amber**, **Green** (Red 15-25, Amber 4-14, Green 1-3). Change in residual score = indicate whether the score is new or has move up, down or stayed the same. Use words or arrow symbols to record this.
- (6) Proximity – Reflect the possible timing of the risk materialising i.e is the threat / opportunity stronger at a particular time using the scale below (use words or shading):
 - Black** - Short term 0-3 months
 - Grey** - Medium term 4-12 months
 - Blue** - Long Term 13 months+

I = Impact (An assessment of the consequences of the risk materialising, scored 1-5)
L= Likelihood (An assessment of the probability of a risk materialising, scored 1-5)
O=Overall Score (Impact x Likelihood)