

Ref	Risk Description (1)	Inherent Risk (2)			Risk control measures/ proposed mitigating actions (3)	Residual Risk (4)			RAG status & change in residual score since Sept 2013 (5)	Proximity (6)
		I	L	O		I	L	O		
P5	<p><b>Resilience (Major Emergencies)</b></p> <p>If we fail to provide leadership to ensure Wales is prepared for and resilient to the full range of national hazards and threats, including pandemic influenza, terrorism, major flooding, severe weather and currently the impact of the fire fighters industrial action, then there is a risk to the health and well being of the citizens of Wales.</p>	5	4	20	<p><u>Controls</u></p> <ul style="list-style-type: none"> <li>• Comprehensive, tested governance structure in place, including Wales Resilience Forum and Civil Contingencies Group.</li> <li>• Established links with responder agencies, including through the Joint Emergency Service Group and liaison attendance at operational commands.</li> <li>• Investment in facilities and communications that enable an accurate Wales wide collation and coordination of information to be undertaken in emergency situations.</li> <li>• Emergency contact arrangements and list of volunteers in place.</li> <li>• E-learning packages made available for new volunteers.</li> <li>• Ministerial agreement to UK Influenza Pandemic Preparedness Strategy 2011 and DHSS investment in stockpile of health countermeasures.</li> <li>• WG led Pandemic Influenza Group meetings</li> </ul>	4	3	12	↔ Amber	Grey

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					<p>to co-ordinate multi-agency pandemic influenza planning.</p> <ul style="list-style-type: none"> <li>• Wales Health and Social Care Influenza Pandemic Preparedness and Response Operational Guidance issued August 2013.</li> <li>• Revised Multi-Agency Pandemic Influenza Guidance issued to LRFs in August 2013.</li> </ul> <p><u>Further Mitigating Actions</u></p> <ul style="list-style-type: none"> <li>• Enhanced accredited training programme for senior command.</li> <li>• Provision of additional training and review of reward and recognition for volunteers.</li> <li>• Close monitoring implementation of changes resulting from Compact commitments and health reconfiguration.</li> <li>• DGs to monitor national risks and provide specific Wales guidance, where required.</li> <li>• Ministerial agreement to Wales' participation in UK Tier 1 Pan Flu Exercise 2014. Officials on UK Steering and Planning Groups.</li> <li>• Activation of the ECC(W) for the FBU strikes continually testing operating processes and systems.</li> <li>• Introduction of an all-Wales Lessons Learnt</li> </ul>					

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					<p>process to ensure that recommendations from de-briefs are implemented.</p> <ul style="list-style-type: none"> <li>• Pan Wales Response Plan activation exercise to be run across Wales in April 2014.</li> <li>• Engagement in Tier 1 Exercise Hopkinson to test the response to an energy crisis in April 2014.</li> <li>• Delivery of a Wales Pandemic Influenza Workshop for health and social care delivered October 2013.</li> </ul>					

**Notes:**

- (1) Risk description including cause and consequence in the “If” ... “then” format.
- (2) Inherent risk score - Exposure arising from a risk before any action has been taken to manage it.
- (3) Include measures already in place and future actions if known. Only actions in place can be used in determining the residual score.
- (4) Residual risk score - Assessment of risk with control measures implemented.
- (5) RAG status – **Red**, **Amber**, **Green** (Red 15-25, Amber 4-14, Green 1-3). Change in residual score = indicate whether the score is new or has move up, down or stayed the same. Use words or arrow symbols to record this.
- (6) Proximity – Reflect the possible timing of the risk materialising i.e is the threat / opportunity stronger at a particular time using the scale below (use words or shading):
  - Black** - Short term 0-3 months
  - Grey** - Medium term 4-12 months

**Blue - Long Term 13 months+**

**I = Impact** (An assessment of the consequences of the risk materialising, scored 1-5)  
**L = Likelihood** (An assessment of the probability of a risk materialising, scored 1-5)  
**O = Overall Score** (Impact x Likelihood)