



Bwrdd Iechyd Prifysgol
Betsi Cadwaladr
University Health Board

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Dr Andrew Goodall
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Ein cyf / Our ref: GD/1642

Eich cyf / Your ref:

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Dyddiad / Date: 22nd June 2018

Dear Andrew

Further to the draft letter I sent to you dated 28th February, I wanted to confirm the outcome of our recent discussions regarding how best to move forward. I absolutely recognise that fundamentally there needs to either be a strengthening of the site teams or a strengthening of the corporate team but not an equal building up of both.

I would view the priority as permanently enhancing the capacity of the site teams. The central team would need an enhanced level of capacity for a temporary period to kick start our turnaround, but this would then reduce. As such I would say that the £1M for the turnaround team would reduce to £750K after 18 months giving the following profile over the next 3 years

Year 1

Additional Directors: £300K
Additional Turnaround Team: £1M
Additional Site Support: £850K

Year 2

Additional Directors: £300K
Additional Turnaround Team: £1M
Additional Site Support: £850K

Year 3

Additional Directors: £300K
Additional Turnaround Team: £750K
Additional Site Support: £850K

Ongoing recurring cost: £1.9M

In addition to the above my earlier letter refers to resource requirements for RTT and bed capacity for unscheduled care. As discussed, our respective teams are working in RTT and my presumption is that the Transformation Fund would be the appropriate route for us to discuss USC capacity.



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Yours sincerely

A handwritten signature in black ink, appearing to read "Gary Doherty".

Gary Doherty
Prif Weithredwr / Chief Executive