

## Working Together for Safer Communities Review

### Oversight Group Terms of Reference (DRAFT)

#### Purpose

The *Working Together for Safer Communities* Review Oversight Group has been established by the Cabinet Secretary for Communities & Children. It is a task & finish group and will complete its work by November 2017.

The purpose of the group is to ensure the delivery of a high quality evidence-based review following the Wales Audit Office report *Community Safety in Wales*<sup>1</sup>. In part, it seeks to address the issues raised in that document however, the remit of the review and the group is wider and will examine the way public services in Wales work together to help make our communities safer and to develop an ambitious, shared vision within which organisations work together more effectively.

The findings and recommendations of the review will ensure Welsh Government and other key agencies and partners understand and share a common view of their respective leadership roles, and through appropriate collaboration with and via the well being objectives published alongside the *Taking Wales Forward* Programme for Government support communities to be safer.

The review will utilise and rely on the Sustainable Development Principle, known as the Five Ways of Working, to examine current public service frameworks (including legislative and budgeting), structures, policies and processes to ensure there is:

- Integration (e.g., mainstreaming, cross-cutting, place-based approaches);
- Focus on prevention (e.g. invest in effective upstream interventions, invest to save);
- Collaboration (e.g. pooled budgets, multi-agency teams);
- Involvement and engagement of citizens;
- Long term thinking (future-proofing).

#### Terms of Reference

The review will make recommendations for:

- Establishing a strategic vision for community safety in Wales which all organisations involved understand, share and build into their national, regional and local planning;
- Understanding, defining and clarifying the range of stakeholders and their leadership roles, including that of Welsh Government, Police and Crime Commissioners, Local Authorities and Whitehall Departments;
- Reflecting the new clarity around leadership by streamlining and simplifying governance to enhance accountability while refocusing activity so as to avoid duplication, and confusion; and

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<sup>1</sup> <https://www.wao.gov.uk/system/files/publications/Community-Safety-2016-English.pdf>

- Ensuring delivery in accordance with the Taking Wales Forward Programme for Government.

## **Objectives & scope**

The Oversight Group will steer the *Working Together for Safer Communities* review and make recommendations based on:

- a sustainable approach to partnership working in Wales developed through the collection and analysis of evidence including UK-wide and international evidence about what works;
- creating stronger, more effective and more accountable leadership from all agencies and organisations;
- a sustainable approach to funding, service delivery and partnership working around community safety issues involving all relevant partners that ensures quality standards and consistency and equality of services across Wales for the benefit of service users;
- achievement of the well being objectives published alongside the *Taking Wales Forward Programme* for Government; and
- an appropriate and considered response to the Auditor General's *Community Safety in Wales* report and recommendations.

It will take account of the wider political and policy context including:

- ongoing funding pressures and continuing austerity;
- UK and Welsh legislation and whether there is a need for further reform, including opportunities offered by the Wales Act 2017;
- UK policy, for example in prison reform and developments in youth justice and community cohesion and around Police and Crime Commissioners etc.;
- the single planning process through Public Service Boards;
- Interdependencies between devolved and non-devolved responsibilities (including Police and Crime Commissioners) and the potential for better alignment; and
- Welsh Government's proposals for the reform of local government<sup>2</sup> and in particular the regionalisation of services.

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<sup>2</sup> [https://consultations.gov.wales/sites/default/files/consultation\\_doc\\_files/170130-white-paper-en.pdf](https://consultations.gov.wales/sites/default/files/consultation_doc_files/170130-white-paper-en.pdf)

## **Terms of operation**

### **Delegations**

The Oversight Group was established by the Cabinet Secretary for Communities and Children as a task & finish group. It will report its findings and recommendations to the Cabinet Secretary in the first instance. It has no delegation of authority or remit beyond this specific and time limited purpose.

### **Mode of operation**

The Oversight Group is chaired by Reg Kilpatrick, Director of Local Government Directorate, Welsh Government.

Meetings will be monthly, although there may be occasions when more frequent meetings may be required. In addition, the group is able to establish task specific sub groups. The secretariat will be provided by Welsh Government's Community Safety Division.

The Oversight Group will meet in line with the attached timetable.

The Oversight Group will consider escalation of any urgent issues that arise via e-mail circulation and virtual conversation as necessary.

The Oversight Group agenda will be agreed in advance via e-mail circulation and will be circulated to members no later than five working days prior to each meeting.

Agendas, papers and minutes will be published.

### **Monitoring and reporting**

The Oversight Group will report directly to the Cabinet Secretary for Communities and Children.

### **Membership**

Membership of the Oversight Group will comprise of representatives of the following agencies/networks:

- Welsh Government
- Youth Justice Board (YJB) Cymru
- Welsh Police & Crime Commissioners
- Welsh Chief Constables
- Welsh Chief Fire Officers
- Her Majesty's Prison & Probation Service (HMPPS)
- Home Office
- Ministry of Justice
- Welsh Local Government Association (WLGA)

- Community Justice Cymru
- Society of Local Authority Chief Executives (SOLACE)
- Association of Directors of Social Services (ADSS) Cymru
- Health

Details of the individual members representing these agencies/networks can be found at **Annex B**.

If a member is unable to attend a meeting of the Oversight Group a deputy will be accepted. The deputy will need to be of sufficient seniority to appropriately represent their respective agency or network and to make any relevant decisions on behalf of the agency or network.

Members will be expected to act as the link between the Oversight Group and their respective agencies and networks, reporting back into their agencies, networks or any other relevant groups on which they are members.

Membership will be reviewed following three meetings of non-attendance.

### **Reviews**

An initial review of these terms of reference will take place following two meetings and the Oversight Group will consider its performance or effectiveness in line with this timescale and adjust its terms of reference as necessary in light of that consideration.

### **Links and dependencies**

The All Wales Criminal Justice Board considers cross cutting issues relating to matters of criminal justice which may also touch on issues of community safety. In addition there are a range of other interested groups and the secretariat will agree circulation of papers and documents with these as necessary. All material will be published on the Welsh Government website.

### **Communications**

The Oversight Group will circulate minutes within 10 working days of the meeting. Each member of the Oversight Group will be responsible for communicating with the agency, organisations or groups that s/he represents.

**Stephen Carr**  
**Welsh Government**

**February 2017**

## Working Together for Safer Communities

## Oversight Group Membership

<b>Organisation</b>	<b>Name(s)</b>
<b>Welsh Government</b>	Reg Kilpatrick, Director (Local Government)
	Martin Swain, Deputy Director (Community Safety Division)
	Stephen Carr, Review Lead
<b>HMPPS</b>	Ian Barrow, Deputy Director
<b>YJB Cymru</b>	Dusty Kennedy, Director & Darren Trollope, Head of Strategy & Planning
<b>Police &amp; Crime Commissioners</b>	Alun Michael (South Wales) & Dafydd Llywelyn (Dyfed Powys)
<b>National Police Chiefs Council</b>	Mark Polin (Chief Constable, North Wales Police)
<b>Association of Chief Fire Officers</b>	Chris Davies, Chief Fire Officer, Mid & West Wales Fire & Rescue Service
<b>Community Justice Cymru</b>	Barbara Natasegara (co-chair) & Bernie Bowen Thompson (co-chair)
<b>Home Office</b>	Joanne Hopkins, Head of Wales Team
<b>Ministry of Justice</b>	Geraint Davies, Devolution Lead
<b>WLGA</b>	Rachel Morgan, Community Safety Policy Officer & Naomi Alleyne, Director of Social Services & Housing
<b>SOLACE</b>	Gareth Chapman, Chief Executive of Merthyr Tydfil CBC
<b>LHBs</b>	Conrad Eydmann, Head of Partnership Strategy and Commissioning, Cardiff & Vale UHB