

# **Welsh Government Wylfa Newydd Programme**

## **Aims & Objectives**

# Harnessing the opportunity

Wylfa Newydd has been defined by the First Minister as one of the big issues of focus for this Government and a specific priority for the CSET and CSEP. The priority is to deliver and achieve a lasting legacy for Wales. Our core driver will be to ensure a legacy that genuinely delivers against our four defined Prosperity for All wellbeing objectives namely to deliver a Prosperous and Secure, Health and Active, Ambitious and Learning, and United and Connected Wales.

**Prosperity for All** sets out that we will harness the opportunities of major projects such as Wylfa Newydd and Swansea Bay Tidal Lagoon and the **Economic Action Plan** recognises the importance of such projects for creating stronger foundations for the regional economies of Wales and for communities to be equipped with the economic tools to support economic growth – all supported by a whole government approach. This approach also embeds the need for coordination and alignment with all the key stakeholders that have exposure to the project. In keeping with the guiding principles of Prosperity for All All we will seek to service Wylfa Newydd on a “team Wales basis”.

The Wylfa Newydd project cuts across a range of Welsh Government responsibilities and it is anticipated that the project will require our significant engagement over the next 10 to 15 years. Through sustained and co-ordinated intervention the Welsh Government can help deliver a project capable of bringing about transformative change to Anglesey and North Wales more widely.

By seeking to exert the maximum influence, with the developer and other interest groups, we will seek to ensure that the project delivers the desired results in key policy areas such as environment, housing, transport, supply chain, skills and Welsh language.

# The Wylfa Newydd Project

The different components contained within current proposals:

A power station, including two nuclear reactors with a minimum generating capacity of 2700 MW;

A Marine Off-Loading Facility (MOLF);

Cooling water intake and outfall structure

Electricity transmission infrastructure;

Other associated buildings, such as administration offices, park and ride facilities, temporary worker accommodation, and at least one logistics centre;

Construction of a temporary Site Campus to accommodate construction workers;

Interim waste and spent-fuel storage facilities;

Access roads; and

Measures and initiatives to manage any impacts during the construction and operation of a new power station.



# Our organisational aim

Set within the First Minister's defined requirements the following strategic organisational aim and objectives have been defined in respect of the Wylfa Newydd nationally significant infrastructure project.

## **Our aim is that Wylfa Newydd delivers a lasting legacy for Wales**

### **Our Strategic objectives are**

To exploit the positive impacts of hosting this UK strategically important investment in order to secure a lasting and positive legacy for Ynys Môn and North Wales.

To exploit Wylfa Newydd as a catalyst for securing long term benefits for Wales in the context of the wider UK nuclear sector.

To mitigate the negative impacts of this UK strategically important project on Wales by seeking to exert the maximum influence possible to:

- minimise impacts, and
- secure the maximum amount of compensation from the developer and/or the UK Government where impacts prevail.

To coordinate and sustain a cross Welsh Government response to Wylfa Newydd by integrating Wylfa Newydd related activity across existing policies and programmes and as needed, delivering new packages of activity where this adds value and contributes towards the securing of legacy benefits

# Cross Government working

To deliver against the organisational aim and objectives, coordinate and sustain the Welsh Government response to Wylfa Newydd and meet ambitions set out in both Prosperity for All and the Economic Action Plan a cross Welsh Government Wylfa Newydd programme has been established.

In recognition of the complexity and scale of the Wylfa Newydd project and guided by our Wellbeing Goals the programme is structured across a number of key work streams and cross cutting activities.

Given the scale of this programme it is anticipated that some of the workstreams and cross cutting activities will in due course evolve to become programmes in their own right with a range of interconnected projects contained within them.

The Wylfa Newydd Programme Management Office leads and controls the coordination of the programme working with leads in each area to identify the range of activities required and to understand their connection to other parts of the Programme.

Wylfa Newydd Programme Workstreams have been defined as follows:

- Economy including RD&I
- Education & Skills including Higher Education
- Housing and Accommodation
- Transport and Infrastructure
- Health
- Environment

Wylfa Newydd cross cutting activities have been defined as follows:

- Welsh Language
- Development Consent Order, Mitigation and Statutory Process
- Benefits Realisation
- Marketing and Communications
- Funding and Finance
- Stakeholder Management
- Legal
- Wellbeing

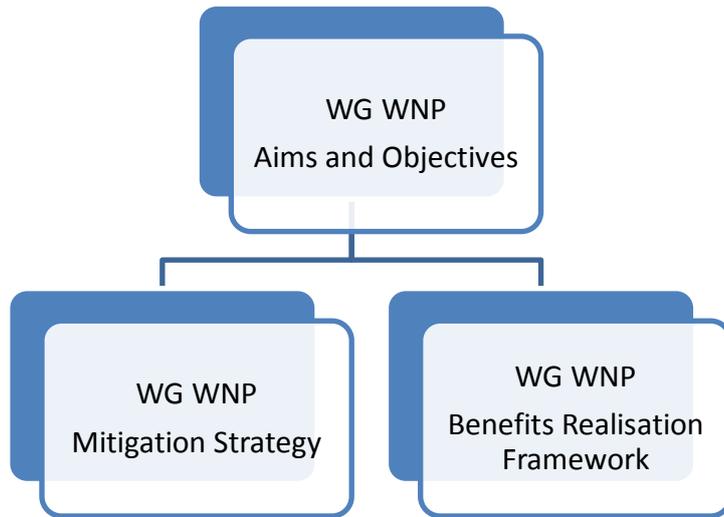
The work stream and cross cutting activities will be kept under constant review and it is highly likely they will evolve and change over time as the project transitions from development to construction and then to operational phase (2017 – 2025 and beyond).

In order to clearly set out the Welsh Government position and set the parameters for our engagement with the developer, UK Government and all other key stakeholders aims and objectives have been set for the following:

- Economy including RD&I
- Education & Skills including Higher Education
- Housing and Accommodation
- Transport and Infrastructure
- Health
- Environment
- Welsh Language
- Marketing and Communications

These aims and objectives directly inform the Welsh Government position on the mitigations we will require from the developer via the statutory consenting process (this position is contained within the Welsh Government Wylfa Newydd Mitigation Strategy). These aims and objectives will also directly inform the scope and scale of interventions delivered by Welsh Government and/or in combination with other stakeholders, including the developer and UK Government, to deliver lasting legacy benefits for Wales (this position is included within the Welsh Government Wylfa Newydd Programme Benefits Realisation Framework). Cross cutting activity in the areas of Legal, Stakeholder Management, wellbeing, Funding and Finance will service the programme – as the programme evolves and as specific project demands dictate it is likely that a number of these cross cutting activities will need to be constituted with clear stand alone aims and objectives.

Taken together the Welsh Government Wylfa Newydd Programme Aims and Objectives, Welsh Government Wylfa Newydd Programme Mitigation Strategy and Welsh Government Wylfa Newydd Programme Benefits Realisation Framework form the core position that will guide all of our interactions with the project going forwards.



# Our aims and objectives

This section details work stream and key cross cutting activity aims and objectives

## Economy

### Our Aim

A more balanced, stronger and diverse North Wales economy that builds on our 50 year nuclear tradition and establishes North Wales as a centre of excellence for the nuclear sector and exploits full cross border relationships. We want to grow a vibrant, high value, highly efficient and sustainable Welsh nuclear sector.

### Our Objectives

- For North Wales to be at the heart of the UK nuclear sector where the Welsh supply chain maximises access to opportunities across the life cycle of nuclear new build, decommissioning and future nuclear.
- To capitalise and exploit the opportunities associated with the arc of nuclear expertise and facilities from Wylfa, Trawsfynydd, Deeside, Warrington, Preston, to Sellafield.
- To secure an economic environment that supports and utilises research, development and innovation anchored upon delivering world class centres of excellence on Anglesey (thermo hydraulic test rig), Trawsfynydd (SMR's) and North East Wales (AMI).
- To protect the tourism sector from the impacts associated with this huge project – and nurture conditions that will enable us to continue growing a world class tourism sector as a vehicle to showcase Wales in the world.

# Education and Skills

## Our Aim

A higher skilled, qualified and experienced workforce that is able to directly access opportunities in the nuclear sector and that equips the region to withstand the displacement effects of the Wylfa Newydd project. To retain and support young Welsh speakers to be able to stay in their communities, reversing the trend of out migration.

## Our objectives

- To equip the local population with the necessary skills at the right levels to be considered the best people for the jobs (in construction and operations) at Wylfa Newydd.

# Housing and Accommodation

## Our aim

To secure a permanent and sustainable housing legacy and balanced housing provision for Anglesey and North Wales.

## Our objectives

- To ensure that the Wylfa Newydd project mitigates both homelessness and displacement during the construction phase.
- To ensure a lasting legacy through the provision of fit for purpose, affordable, energy efficient and low carbon homes.

# Transport and Infrastructure

## Our Aim

To secure the maximum legacy benefits possible through both the statutory process and negotiations with key strategic partners including UK government.

## **Our Objectives**

- To ensure that any investment made by HNP have a strategic link to WG priorities and so leave a legacy, post the construction phase.
- To ensure legacy benefits support a modern transport system, in terms of infrastructure and services, for Anglesey and North Wales. To ensure WG investment in transport hubs levers the maximum third party investment through increasing project(s) viability.
- To ensure the greatest economic benefits are realised from WG led investment by enabling additional third party investment.
- To encourage third parties to co-invest in project(s) which improve connectivity, facilitate future development and support sustainable cohesive communities.
- A fit for purpose commercial and industrial property infrastructure that underpins nuclear, engineering and services related inward investment and indigenous business growth.

# **Environment**

## **Our Aim**

To sustainably manage Wales' natural resources recognising their underpinning role across Wales' well-being goals, helping to create healthy communities and a vibrant resource efficient economy.

## **Our Objectives**

- To ensure that the Wylfa Newydd project does not adversely impact the environment and the resilience of ecosystems in North Wales.
- To ensure opportunities to enhance and promote the use of Wales' natural resources are realised.
- To ensure an efficient and streamlined consenting process.
- To directly track Brexit deliberations to secure the Welsh position in the context of Euratom.

# Health

## Our Aim

To improve health and well-being in Wales, for individuals, families and communities.

## Our Objectives

- To ensure that the Wylfa Newydd project does not adversely impact on the health and well-being of North Wales communities – with particular focus on vulnerable groups.
- To ensure appropriate health and well-being mitigation actions are agreed between Horizon and relevant bodies
- To ensure that the project does not adversely impact the health and social care sectors ability to recruit, retain and train local staff including individuals with Welsh language skills.

# Welsh Language

## Our Aim

To create an environment where the Welsh language and culture is actively valued, promoted and ultimately where it thrives, contributing to the Welsh Government's drive towards 1 million Welsh speakers.

As well as launching the new Welsh Language Strategy, Cymraeg 2050, the Welsh Government has also launched a 5 year strategic plan outlining the targets we need to achieve in order to begin the journey to 2050. The targets are challenging and any reduction in the number of Welsh speakers in the 2021 census will have a negative impact and pose a risk to the WG.

## **Our Objectives**

- To increase the number of Welsh speakers
- To mitigate negative impacts on the Welsh language and exploit any potential benefits
- To ensure that all aspects of the Wylfa Newydd project – whether private or public sector led – robustly accommodate the need to secure a positive Welsh language legacy
- To support young people to develop their Welsh language skills and realize its economic benefit
- Support the socio economic infrastructure of Welsh speaking communities.

# **Marketing and Communications**

## **Our Aim**

To develop a coherent and cohesive programme wide marketing and communications approach across the Welsh Government and with key public sector partners and other stakeholders to ensure audiences are aware of the opportunities available and that the Government's position in relation to all aspects of the project is clearly understood. Messaging will need to be carefully nuanced at different stages of the process as the impact of Wylfa becomes clearer, and to reflect the differing attitudes among stakeholders to such a complex project.

## **Our Objectives**

- Convey the scale of the opportunity that Wylfa and the wider nuclear sector represents for Wales and its economy
- Create widespread awareness and support of the work Welsh Government is undertaking to ensure Wales capitalizes on these opportunities
- Generate interest and contribute towards the success of initiatives and the Welsh Government vision
- Ensure Welsh Government is speaking with one clear voice across all departments to amplify messages

- Work closely with key stakeholders, particularly Horizon and Hitachi, to ensure communications are aligned and relationships strengthened
- Ensure opportunities are made tangible for target audiences and in doing so help them to take advantage of them
- Report back regularly on progress and success and convey how Welsh Government is delivering against its vision